

BUSINESS PROGRAM OF THE ONLINE FORUM

DAY 1. Tuesday, October 22 STRATEGIES DAY

HALL «STRATEGIES» 11.00 – 11.15 Opening Ceremony

Oleg Belozerov, Chief Executive Officer - Chairman of the Executive Board, JSC "Russian Railways"

Vladimir Tokarev, Deputy Minister of Transport of the Russian Federation - Head of the Federal Agency for Railway Transport

HALL «STRATEGIES»

<u>11.15 – 12.45 Plenary discussion</u>

In Railway We Trust. Global Cooperation in Uncertain Environment

- How has the rail industry responded to the challenges amid falling production and closing borders? Strategies and anti-crisis measures
- What are the forecasts for the development of international transport corridors?
- Cooperation at the global level. Forecasts of international transport corridors development. How is the focus of the strategy of industry leaders shifting?
- Transit potential of Russia. New role of the "land bridge" between Europe and Asia
- Competitive advantages of railway transportation. Where are the new growth points for transit potential?
- How does the epidemic and recession affect the digitalization of processes in the transport industry?

<u>Moderator:</u> **Marianna Ozherelieva,** Host, RZD-TV

Speakers:

Oleg Belozerov, Chief Executive Officer - Chairman of the Executive Board, JSC "Russian Railways"

Zsolt Katona, Managing Director of Eastern Europe Area, A.P. Moller-Maersk **Sergey Shishkarev**, Head of the Board of Directors, Delo Group



Online

Andreas Jahnke, Chief Strategy and Transformation Officer, Volga-Dnepr Group Isao Takahashi, President, Toyo Trans Inc Maxim Akimov, CEO, Chairman of the Board, Russian Post

12.45 – 13.00 Agreement signing ceremony

HALL «STRATEGIES»

<u>13.00 – 14.15 Panel discussion</u>

Finance as a Masterpiece. "Green" Finance and Sustainable Development

- How to attract green investments and finance projects?
- Instruments for financing green projects
- Opportunities and risks of green finance instruments in Russia

Moderator:

Ivan Grigorovich, General Director, JSC "IC Russian Railways-Invest"

Speakers:

Alexey Miroshnichenko, Deputy Chairman — Member of the Board, VEB.RF

Online

Tatyana Orlova, Head of the Corporate Finance Department, JSC "Russian Railways"
Yan Tavrovsky, President, J.P. Morgan in Russia
Kirill Kondrashin, Head of CIS Debt Capital Markets, JP Morgan
Marina Chekurova, First Deputy General Director, Expert RA

Eduard Dzhabarov, Co-Head of Debt Capital Markets, Managing Director, SBER CIB

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Andrey Solovyev, Global Head of Debt Capital Markets, VTB Capital

14.15 – 14.25 Break



HALL "STRATEGIES"

14.25 – 15.40 Panel discussion

Green Swan Solutions. How Railways Set Global Eco Trends?

- How will green technologies develop in the railway industry during an economic downturn?
- Paris Agreement on Climate. How to achieve climate targets?
- Energy efficient and clean trains. Development results and implementation prospects
- On "green" rails. The use of alternative energy on the railway
- Locomotives on alternative fuels: plans and objectives for development
- Optimal modes of train movement. How to save energy?
- Modernization of infrastructure, reduction of noise pollution
- Disposal and recycling of waste. How to neutralize and reuse?
- How does digital technology save costs and reduce environmental impact in the transport industry?

Moderator:

Sergey Malozemov, author and host of popular science programs, NTV

Speakers:

Philippe Pegorier, President, Alstom (Russia)
Andrey Ptichnikov, Deputy director, Center for natural resources responsible management, Institute of
Geography Russian academy of sciences

Online

Sergey Kobzev, Deputy Managing Director - Chief Engineer, JSC "Russian Railways"

HALL "INNOVATIONS"

<u> 14.25 – 15.40 Panel discussion</u>

Agents of Change. Evolution of Transport and Logistics Services in a Changing World

- From the "Carrier" model to the "Transport and logistics company" model
- Increased mobility of business processes
- Development of the market for multimodal and transport and logistics services
- Growth in the share of 3-4PL service providers
- Redistribution of transit cargo flows
- Implementation of smart contract technologies, online control of all cargo transportation processes

Moderator:

Evgenii Bogdanov, Partner, A.T. Kearney

Speakers :

Online

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Dmitry Murev, CEO, Russian Railways Logistics **Victor Linnik,** President, ABH "Miratorg" **Alexey Grom**, CEO, Chairman of the Board, United Transport and Logistics Company – Eurasian Rail Alliance (UTLC ERA)

Andrey Gollandsev, Chairman of the Board of Directors, "Slavtrans-Service"

Alexandra Kuryleva, Logistics Manager, "Guardian Steklo Services"

Dmitry Antonov, Director of Sales and Strategic Development, Resource Group of Agricultural Enterprises



Alexander Liberov, President, Siemens in Russia Mikhail Rozhkov, Technical Director, Transmashholding Tatu Tuominen, Senior Vice President, VR Group (Finnish Railways) Yuri Saakyan, General Director, Institute for Natural Monopolies Research

15.40 – 15.50 Break

<u>15.50 – 17.00 Dialogue with the Visionary</u> The World after the Pandemic: Trends and Prospects. What Strategies Will Work

Interviewer: Alexander Gabuev, Senior Fellow, Carnegie Moscow Center Senior Advisor, Albright Stonebridge Group Speaker: Yukon Huang, Professor, Tsinghua University (online)

DAY 2. Friday, October 23 DAY OF EFFECTIVE SOLUTIONS

HALL "STRATEGIES"

11.00 - 12.15 Panel discussion

Let's Come Together. How to Improve the Efficiency of International Transportation?

- Strategy of interaction for railway administrations in the 1520 area: uniform transportation rules, harmonization of the legal framework, convergence of standards
- How to increase the transit speed of container trains?
- Digitalization of transportation and development of targeted services
- Application of technology for the transportation of goods using electronic navigation seals

Moderator:

Vladimir Kosoy, President, Infrastructure Economics Center

<u>Speakers:</u>

Victor Popov, Chairman of the Directorate, Council for Rail Transport of the Commonwealth Member States

Gennady Bessonov, Secretary General, CCTT



Online

Sergey Pavlov, First Deputy Managing Director, JSC "Russian Railways" Rolf Jansson, President, VR Group

Alexey Grom, CEO, Chairman of the Board, United Transport and Logistics Company – Eurasian Rail Alliance (UTLC ERA)

Dmitry Murev, CEO, Russian Railways Logistics

Alberto Grisone, Development Director in Russia, CIS and Middle East, Hupac Intermodal Ltd Dmitriy Abdullaev, CEO, KTZ Express

12.15 – 12.30 Break

HALL "STRATEGIES"

12.30 - 13.45 Panel discussion

(in cooperation with the SRO Union of Railway Operators Market) Mechanisms for Enhancing Resilience of the Rail Freight Market in the Covid-19 Era: Finding Tradeoffs

- Surplus of wagons in conditions of shortage of goods: problems and solutions
- Possible solutions for improving transportation process technology
- Hidden reserves of wagon turnover
- Transportation routing
- What to do with an empty wagon: to sludge, to sell by trade-in, to place on the electronic trading platform

Moderator:

Mikhail Burmistrov, General Director, Infoline-Analytics (online)

Speakers:

Alexey Druzhinin, Executive Director, SRO Council of Railway Transport Operators Irina Chiganashkina, Member of the Presidium, SRO Council of Railway Transport Operators Pavel Ivankin, President, Railway Transport Research Institute

Online

Alexey Shilo, Deputy Managing Director of JSC "Russian Railways" - Head of the Centre for Corporate Transport Services

Rashid Saybatalov, Deputy General Director of JSC "Russian Railways" – Head of Central Directorate for Traffic Management

Viktor Voronovich, CEO, JSC Federal Freight Company

Mikhail Ivanov, Deputy General Director for Development, Eurosib SPb-TS



13.45 – 14.00 Break

HALL "STRATEGIES"

14.00 - 15.20 Panel discussion

The Rolling Stock. Wagon Fleet Renewal in the New Reality of Freight Transportation Economics

- Formation of demand for rolling stock amid a surplus of wagons
- Feel the difference: operation of new-generation wagons and maintenance costs
- Government support measures for wagon fleet optimization
- Economics of bulk cargo: articulated wagons for efficiency and cost-effectiveness

Moderator:

Alexey Kharnas, Editor in Chief, "GUDOK" Newspaper

Speakers:

Kirill Tomashchuk, Deputy General Director for Civilian Products, JSC "Concern "Uralvagonzavod"

Online

Dmitry Gorokh, Deputy Head of the Centre for Corporate Transport Services for Cargo Operations, JSC "Russian Railways"

Mikhail Sapetov, Head of Department, Department of Carriage Facilities of Central Directorate of Infrastructure, JSC "Russian Railways"

Sergey Romanov, Deputy Head of the Production Infrastructure Department, JSC Federal Freight Company

Anna Orlova, Deputy CEO, Strategy and Product in United Wagon Company, Executive Director at VNICTT

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Denis Ilatovskiy, Deputy General Director – Director for Logistics, SUEK **Irina Olkhovskaya,** Director of Seaport and Railway Projects, UMMC **Sergey Gorsky**, General Director, TEXOL Group

15.20 End of the Forum business program